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## Updated Construction Schedule & Budget Put Healthcare Campus Back on Track

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**From:** Mary E. Muhlbradt  
**Sent:** Thursday, September 03, 2020 8:32 AM  
**To:** Exchange Users <[REDACTED]@trinityhealth.org>  
**Subject:** Updated Construction Schedule & Budget Put Healthcare Campus Back on Track

(MINOT, ND)—The Trinity Health construction project in Southwest Minot has updated plans for completion following a thorough assessment from construction manager JE Dunn.

During a transition period that began in January, JE Dunn's North Dakota-based team thoroughly evaluated the work that had been started, current and future plans and contracts, current material and inventory projections, and all other aspects of the project.

Trinity Health's Board of Directors met on August 27th and approved the updated plan, which resulted in an adjusted budget and project schedule. The total project and equipment cost is expected to eclipse \$500 million, up from first estimates of roughly \$400 million. And while the previous project timeline had targeted the end of 2021, the revised timeline pushes completion of the project toward the end of 2022.

According to Taylor Wilson, Trinity Health's Chief Financial Officer, the project's cost and timeline were certain to change given events of the past year, not least of which is a global pandemic. "COVID-19 upended the nation's construction industry, disrupting the schedules of contractors and severely limiting the availability of supplies," Wilson stated. "In addition to labor issues, the costs of materials also increased sharply based on scarcity from the supply chain upheaval," Wilson added.

"Essentially, this development marks a 'reset' of the project and provides a realistic plan to finish the work," noted Pat Holien, Chairman of Trinity Health's Board of Directors. Holien continued, "The added costs and time are disappointing, but this assessment finally brings clarity to the questions we've been asking: What, how much, and when. We have the roadmap we were eagerly anticipating, so now we can really move forward."

Despite the series of limiting external factors, notable progress has been made in recent months as crews resumed their work and material began flowing again.

The project is massive in scope and represents some of the most significant construction occurring in the upper Midwest right now. "We could not have foreseen the 'perfect storm' of an explosion followed by a global pandemic, but we did expect there would be adjustments made along the way," Holien said. "Through it all, our strategic plan hasn't wavered: To serve the patients of this community and the region-at-large with a state-of-the-art healthcare campus and medical district we will all be proud of."

**Mary Muhlbradt**

Community Relations Coordinator